

BF International Best Fields Best Food Ltd (BFI or BF International) is the London-based company responsible for developing the internationalization project of BF S.p.A., Italy's leading agro-industrial group listed on the Milan Stock Exchange, whose shareholders include institutional investors, banking institutions, and private entrepreneurs. BF S.p.A. operates, through its subsidiaries, across all segments of the Italian agro-industrial supply chain: from seeds' genetics (through S.I.S. Società Italiana Sementi S.p.A.) to finished products for large-scale retail (through its own brand Le Stagioni d'Italia), encompassing land ownership, marketing, production, and the supply of products and services for agricultural operators (through Consorzi Agrari d'Italia S.p.A. and its subsidiaries). In addition, through its subsidiary BF Educational S.r.l., BF S.p.A. is committed to developing training and research projects in the fields of agriculture and agribusiness.

By leveraging the know-how of the Group's companies, BFI aims to build a solid and strategic international network, fostering agricultural, economic, and social growth in the countries where it operates. Through alliances with institutional and industrial partners, it develops synergies with local governments to promote technological innovation and sustainability in the agro-industrial sector.

Today, thanks to the **presence across four continents** of its subsidiary **AESA** – a global leader in sustainable development consultancy in the agricultural, rural, and socio-economic fields and in climate change resilience – and its affiliated companies, **BFI** operates in more than **120 countries** through operational offices, services, and ongoing projects. BFI directly manages approximately **400,000 hectares** of land in **19 countries** and has **17 facilities** dedicated to seed genetics, research, and development.

The Chief Executive Officer (CEO) of BFI is **Federico Vecchioni**, who also serves as Executive Chairman of BF S.p.A.

HOW DOES THE BF GROUP BRING ITS MODEL TO AN INTERNATIONAL LEVEL?

BFI operates on land granted through government concessions regulated by the various legal frameworks of partner countries. The duration of these concessions varies according to the type of project. **The entire agricultural production is purchased by the partner countries, remaining available to them, and thereby enhancing their food security and well-being.**

This approach ensures, on one hand, that land resources remain the property of the partner countries, and on the other, that at the end of the agreed period, the joint venture company established for the development of the project (together with the concession and all technical equipment, know-how, and agro-industrial components such as seed replicability, production, and processing activities complementary to agriculture) may become, independently (and thus no longer jointly with BFI), the reference entity designated by the partner country.

WHAT ARE THE “BFUTURE FARMS”?

The BFuture Farm project represents a model of agricultural enterprise (also referred to as a “Model Farm”) that draws on the know-how and expertise of the BF Group’s network of companies.

BFuture Farms embody a new paradigm of sustainable agriculture, combining an advanced agricultural platform with an integrated ecosystem designed to support and improve the quality of life of workers and local communities. These model farms are distinguished by the adoption of innovative digital systems that promote regenerative agriculture and combat desertification.

BFuture Farm is not only an agricultural project but an infrastructural platform where, in addition to developing every aspect of agricultural production and—where applicable—the subsequent processing of food raw materials grown in the fields, local communities can enhance community-related aspects.

Indeed, the various projects include, within and around the BFuture Farms, the construction of facilities for training, hospitals, and residential or service buildings, where community members can receive the necessary training to work on the farms, thanks to the contribution of the BF Group’s BF Educational company.

In this way, BFuture Farms contribute to the economic and social development of the countries in which they operate.

To date, BFI is developing BFuture Farms in three countries within the framework of the Italian Government’s Mattei Plan for Africa, specifically under the Action Plan for the Strengthening of Agri-Food Ecosystems in Africa (Azione per il Rafforzamento degli Ecosistemi Agro-alimentari in Africa - AREA) – co-financed by the Italian Ministry of Foreign Affairs and International Cooperation (MAECI), with CIHEAM Bari as knowledge partner and executing body of the public component, and by BFI as the private sector partner.

The countries involved are the Republic of the Congo, Ghana, and Senegal.

BFI’S AGRONOMIC APPROACH

BFI applies regenerative agricultural practices and technological innovation by leveraging the know-how of the BF Group: precision agriculture services, advanced water management techniques, and training programs for local personnel in the adoption of operational methodologies. Depending on the context, targeted agroecological practices are implemented to improve soil fertility and microbial activity, fostering natural regeneration. Among these, the use of cover crops, intercropping, and organic matter enrichment are effective strategies to restore soil balance. Modern technologies are also applied to water resource management. A key factor is the contribution of smart agriculture, achieved through digitalization, the use of sensors, satellite monitoring, and other advanced tools.